



# INDUSTRIAL SECURITY **ECOSYSTEM**

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DEFENSE COUNTERINTELLIGENCE  
AND SECURITY AGENCY

2023



## Acting Director's Message

Dear Colleagues,

As America's Gatekeeper, the Defense Counterintelligence and Security Agency (DCSA) works tirelessly to protect both our workforce and industrial base from internal and external threats. We are active-duty military, civilian employees and contractors whose mission is to preserve our nation's arsenal of democracy by mitigating threats to classified and unclassified information and related technology.

Within DCSA, the Industrial Security (IS) mission area is charged with administering the National Industrial Security Program (NISP). The NISP is the authority in the United States for managing private industry's access to classified information. This book is a compilation of all the executive branch departments and agencies that trust DCSA to protect, vet, educate and support them through administration of the NISP. As you peruse its pages, note the diversity of missions, functions and roles. Despite this, all these organizations who help to form the backbone of our government have one overarching mission – continue to make this the greatest nation in the world. We are here to protect that.

This book is part of an effort to strengthen our partnerships and better understand how the Department of Defense (DOD) can lead a national response to the challenge of industrial security. A lack of holistic oversight to U.S. industrial security leads to gaps that adversaries can exploit. DCSA aims to bridge these gaps.

During the past 20 years, the global geopolitical landscape has shifted. The U.S. has seen economic and military advantages over our adversaries gradually diminish, while key strategic competitors such as China have reduced the technology gap and technical superiority on the battlefield.

It is clear – the persistent threat we face from foreign and domestic adversaries can threaten our way of life. However, America does have a strategic advantage over our adversaries thanks to the synergy we find with our strong defense industrial base and the partnerships enabled by the NISP.

It is DCSA's duty to empower our NISP partners under DOD cognizance to safeguard sensitive information that may cause harm to our cleared industry. Likewise, it is important to appreciate their uniqueness to understand better the challenges of protecting them. Although DCSA does not create policies, there is close collaboration with policymakers to develop effective policies that enhance national security.

Please take a moment and get to know our NISP partners. As you read through this compilation, I am confident that you will better appreciate the critical service we provide.

Whether it is improved methods of doing business such as continuous vetting of our cleared facilities or updates to tools national policy requirements, such as 32 Code of Federal Regulations Part 117, the National Industrial Security Program Operating Manual (NISPOM), DCSA's IS directorate is dedicated to improving our processes, educating and building the capabilities of our workforce and making a difference for our NISP partners. This is our mission. I am confident the DCSA Industrial Security team is uniquely positioned to rule this arena.

Sincerely,

**Daniel J. Lecce**  
Acting Director  
Defense Counterintelligence and Security Agency

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## Defense Counterintelligence and Security Agency Industrial Security (IS)

### DCSA Mission & Vision

Through vetting, industry engagement, education and counterintelligence and insider threat support, secure the trustworthiness of the United States government's workforce, the integrity of its cleared contractor support and the uncompromised nature of its technologies, services and supply chains.

DCSA is America's Gatekeeper: safeguarding the nation as the premier provider of integrated security services – national security is our mission; people are our greatest asset.



### Industrial Security (IS) Mission

IS conducts risk management activities with respect to the U.S. government's Defense Industrial Base (DIB), including critical technologies and the defense supply chain, through oversight of the NISP; issuance of facility security clearances; foreign ownership, control and influence mitigation measures; information system cybersecurity oversight; and other activities related to protecting classified and controlled unclassified national security information and related technology.

For more information, visit:

[www.dcsa.mil/About-Us/Directorates/Industrial-Security/](http://www.dcsa.mil/About-Us/Directorates/Industrial-Security/)

### National Industrial Security Program (NISP)

The NISP was established by Executive Order 12829 to ensure that cleared U.S. defense industry safeguards the classified information in their possession while performing work on contracts, programs, bids or research and development efforts.

Five U.S. government executive branch agencies—DOD, DOE, the Nuclear Regulatory Commission (NRC), the Office of the Director of National Intelligence (ODNI) and the Department of Homeland Security (DHS)—are designated as cognizant security agencies (CSAs) and have specific responsibilities within the NISP.

As the largest of the CSAs, the DOD delegates this security cognizance to DCSA as its cognizant security office.

DCSA administers the NISP on behalf of the DOD and 34 other federal agencies. There are approximately 12,500 contractor facilities that are cleared for access to classified information under DCSA's security oversight responsibilities. DCSA provides field personnel, government contracting activities and cleared contractors with timely, consistent policy guidance and effective NISP interpretation.



# Defense Counterintelligence and Security Agency

## Industrial Security (IS)

## Introduction

The defense ecosystem encompasses the DOD, DIB, the NISP and public-private partnerships that support the federal government. It is a complex network of interconnected industrial organizations – government and civilian. DCSA has the mission to secure the trustworthiness and integrity of the federal workforce and cleared DIB entities.

IS plays the leading role in ensuring the security of this ecosystem. IS provides the oversight and compliance-based leadership for defense security-related facilities, operations and information needed to defeat adversary actions and intelligence operations. IS aspires to lead DCSA in expanding and transforming its role in the larger industrial security ecosystem. This aspiration involves reducing threats from classified and unclassified sources that may include scholars, front companies, supply chain, foreign investment, cyber and espionage.

## What Does this Mean for Our Nation's Security?

These companies and organizations, with their own internal systems and processes, work closely with DOD to deliver critical capabilities and systems. The amount of sensitive data and technology accessed by government and contractors alike is staggering. As the number of actors and interactions increase, so can threats to our national security.

As threats from foreign entities become more complex, diverse and harmful to U.S. interests, partners across the government must continue to remain vigilant.

## How the NISP and DCSA IS Make a Difference?

The NISP, established by Executive Order 12829, ensures the cleared U.S. defense industry safeguards the classified information in their possession needed to work on contracts, programs, bids or research and development efforts. The NISP is executed by five executive branch agencies called Cognizant Security Agencies. DOD has the largest NISP contractor population where DCSA serves as the Cognizant Security Office. IS provides our partner agencies with the following services:

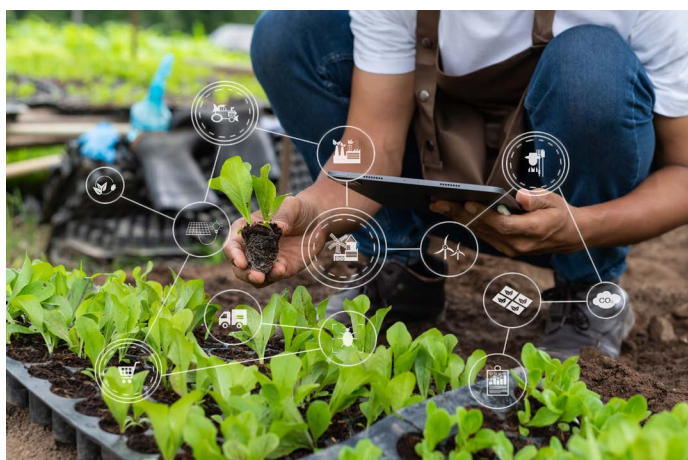
- Administer the NISP.
- Provide security oversight.
- Conduct security review actions.
- Provide security education and training.
- Provide supplementary procedures for unique mission requirements.
- Assess, authorize, and oversee contractor information systems used to process classified information.
- Make temporary national security eligibility determinations.
- Conduct background investigations, adjudications and continuous vetting.

This document highlights DOD's partnership with the 34 NISP agencies and their operating missions and costs.

# DCSA NISP Signatories



Serve all Americans by providing effective, innovative, science-based public policy leadership in agriculture, food, nutrition, natural resource protection and management, rural development and related issues with a commitment to deliver equitable and climate-smart opportunities that inspire and help America thrive.



The U.S. Department of Agriculture (USDA) is responsible for providing nutrition assistance to low-income Americans, a safety net for the farm sector and for conserving and preserving the nation's forests and private agricultural lands.

USDA comprises 29 agencies organized under eight mission areas and 16 staff offices, with nearly 100,000 employees serving the American people at more than 6,000 locations across the country and abroad.

An equitable and climate-smart food and agriculture economy that protects and improves the health, nutrition and quality of life of all Americans; yields healthy land, forests and clean water; helps rural America thrive and feeds the world.

NISP Anniversary      FY 2023 Budget  
**October 4, 1967**      **\$26.4 billion**

- Combat climate change to support America's working lands, natural resources and communities.
- Ensure America's agricultural system is equitable, resilient and prosperous.
- Foster an equitable and competitive marketplace for all agricultural producers.
- Provide all Americans safe, nutritious food.
- Expand opportunities for economic development and improve quality of life in rural and tribal communities.
- Attract, inspire and retain an engaged and motivated workforce that's proud to represent USDA.

On May 15, 1862, President Abraham Lincoln signed legislation to establish the USDA and two and a half years later in his final message to Congress, Lincoln called the USDA "The People's Department."





## Our Mission

Create the conditions for economic growth and opportunity for all communities.



## About Us

The Department of Commerce's (DOC) mission is to create the conditions for economic growth and opportunity for all communities. Through its 13 bureaus, DOC works to drive U.S. economic competitiveness, strengthen domestic industry and spur the growth of quality jobs in all communities across the country. DOC serves as the voice of business in the federal government, and at the same time, touches and serves every American every day.

## DOC Core Values

- Service.
- Passion.
- Respect.
- Equity.

## By the Numbers

NISP Anniversary	FY 2023 Budget
<b>January 18, 1961</b>	<b>\$11.8 billion</b>

## Strategic Goals

- Drive U.S. innovation and global competitiveness.
- Foster inclusive capitalism and equitable economic growth.
- Address the climate crisis through mitigation, adaptation and resilience efforts.
- Expand opportunity and discovery through data.
- Provide 21st century service with 21st century capabilities.

## Did You Know?

DOC was originally created as the U.S. Department of Commerce and Labor on Feb. 14, 1903. It was subsequently renamed the Department of Commerce on March 4, 1913, as the bureaus and agencies specializing in labor were transferred to the new Department of Labor.



## Our Mission

Promote student achievement and preparation for global competitiveness by fostering educational excellence and ensuring equal access.



## About Us

The U.S. Department of Education (ED), established in 1980, is the federal agency with the primary responsibility for administering federal elementary, secondary and postsecondary education programs. ED works to ensure equal access to education opportunity and supplements the efforts of state, local and private entities in improving the quality of education. They are dedicated to:

- Establishing policies on federal financial aid for education.
- Distributing and monitoring those funds.
- Collecting data on America's schools and disseminating research.
- Focusing national attention on key educational issues.
- Prohibiting discrimination.
- Ensuring equal access to education.

## By the Numbers

NISP Anniversary	FY 2023 Budget
<b>December 26, 2002</b>	<b>\$88.5 billion</b>

## Strategic Goals

- Promote equity in student access to educational resources, opportunities and inclusive environments.
- Support a diverse and talented educator workforce and professional growth to strengthen student learning.
- Meet students' social, emotional and academic needs.
- Increase postsecondary value by focusing on equity-conscious strategies to address access to high-quality institutions, affordability, completion, post-enrollment success and support for inclusive institutions.
- Enhance the department's internal capacity to optimize the delivery of its mission.

## Did You Know?

The U.S. average adjusted cohort graduation rate for public high school students stood at 87% in 2019–2020. This is a 15.5% increase in graduation rate from 1979 – the year ED was established.



## Our Mission

Enhance the health and well-being of all Americans by providing for effective health and human services and by fostering sound, sustained advances in the sciences underlying medicine, public health and social services.



## About Us

The U.S. Department of Health and Human Services (HHS) is the U.S. government's principal agency for protecting the health of Americans and providing essential human services. HHS is tackling major challenges facing our country today, including the spread of disease, climate change, substance use disorders, mental health, health inequality among this country's diverse populations and more. HHS works closely with other federal departments and international partners to coordinate efforts and ensure the maximum benefit for the public through its work.

### Strategic Plan Cross-Cutting Principles

- Equity and inclusion.
- Restore trust.
- Health literacy and plain language information sharing.
- Stakeholder and partner engagement.
- Agility, learning and innovation.

## By the Numbers

NISP Anniversary  
**July 16, 2002**

FY 2023 Budget  
**\$120.7 billion**

## Strategic Goals

- Protect and strengthen equitable access to high quality and affordable healthcare.
- Safeguard and improve national and global health conditions and outcomes.
- Strengthen social well-being, equity and economic resilience.
- Restore trust and accelerate advancements in science and research for all.
- Advance strategic management to build trust, transparency and accountability.

## Did You Know?

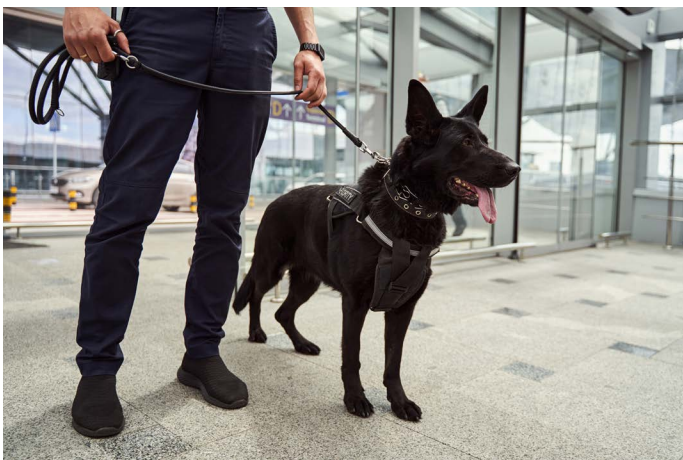
The responsibilities of both the ED and Social Security Administration fell under HHS until they were both formally made independent agencies in 1979 and 1994, respectively.





## Our Mission

Safeguard the American people, our homeland and our values with honor and integrity.



## About Us

The U.S. Department of Homeland Security (DHS) has a vital mission: to secure the nation from the many threats we face. This requires the hard work of more than 260,000 employees in jobs that range from aviation and border security to emergency response and from cybersecurity analyst to chemical facility inspector. DHS' duties are wide-ranging, and its goal is clear - keeping America safe.

DHS is designated as one of five cognizant security agencies and has specific responsibilities within the NISP.

### Operational and Support Components

- U.S. Citizenship and Immigration Services.
- U.S. Coast Guard.
- U.S. Customs and Border Protection.
- Cybersecurity and Infrastructure Security Agency.
- Federal Emergency Management Agency.
- Federal Law Enforcement Training Center.
- U.S. Immigration and Customs Enforcement.

## By the Numbers

NISP Anniversary  
**July 22, 2003**

FY 2023 Budget  
**\$60.7 billion**

- U.S. Secret Service.
- Transportation Security Administration.
- Management Directorate.
- Science and Technology Directorate.
- Countering Weapons of Mass Destruction Office.
- Office of Intelligence and Analysis.
- Office of Homeland Security Situational Awareness.
- Ombudsman Offices.

## Strategic Goals

- Counter terrorism and homeland security threats.
- Secure U.S. borders and approaches.
- Secure cyberspace and critical infrastructure.
- Preserve and uphold the nation's prosperity and economic security.
- Strengthen preparedness and resilience.
- Champion the DHS workforce and strengthen the department.

## Did You Know?

Integrity, vigilance and respect compose the core DHS values.



## Our Mission

Create strong, sustainable, inclusive communities and quality affordable homes for all. The U.S. Department of Housing and Urban Development (HUD) is strengthening the housing market to bolster the economy and protect consumers, meeting the need for quality affordable rental homes, utilizing housing as a platform for improving quality of life and building inclusive and sustainable communities free from discrimination.



## About Us

HUD is building an empowered agency focused on housing and community development and dedicated to equity, inclusive communities and quality, affordable homes for all.

Housing is the foundation on which we live, grow and thrive. Yet millions of Americans struggle with housing and remain shut out from the opportunities a good home provides. HUD is committed to the people and communities behind this crisis. By advancing inclusive, equity-focused policy and programs, HUD is delivering the support they need to make their way home.

## Vision

HUD's vision is to improve lives and strengthen communities to deliver on America's dreams.

## By the Numbers

NISP Anniversary  
**April 22, 2014**

FY 2023 Budget  
**\$72.1 billion**

## Strategic Goals

- Support underserved communities.
- Ensure access to and increase the production of affordable housing.
- Promote homeownership.
- Advance sustainable communities.
- Strengthen HUD's internal capacity.

## Did You Know?

HUD was founded as a cabinet department in 1965 as part of President Lyndon B. Johnson's "Great Society." This program aimed to alleviate poverty and eliminate racial injustice. In 1988, the Indian Housing Act gave HUD new responsibilities for housing needs of Native Americans and Alaskan Indians. Today, HUD has more than 7,000 employees.



## Our Mission

Uphold the rule of law, keep our country safe and protect civil rights. Our work across the Department, including all 94 U.S. attorneys' offices, our law enforcement agencies, grantmaking components and litigating divisions, is guided by these three co-equal priorities.



## About Us

The U.S. Department of Justice (DOJ) is primarily responsible for representing the U.S. government in legal matters and overseeing the federal prison system. DOJ comprises several law enforcement agencies and litigation divisions – including the National Security Division. This office within DOJ works to support national security by ensuring greater coordination and unity of purpose between prosecutors and law enforcement agencies.

## Values

- **Independence and Impartiality** – Follow the facts and the law wherever they may lead, without prejudice or improper influence.
- **Honesty and Integrity** – Adhere to the highest standards of ethical behavior to earn the trust of and inspire confidence in, the public we serve.

## By the Numbers

NISP Anniversary	FY 2023 Budget
<b>March 14, 1976</b>	<b>\$38.7 billion</b>

- **Respect** – Value differences in people and ideas. Treat everyone with fairness, dignity and compassion.
- **Excellence** – Provide the highest levels of service to the American people. Be a responsible steward of the taxpayers' dollars.

## Strategic Goals

- Uphold the rule of law.
- Keep our country safe.
- Protect civil rights.
- Ensure economic opportunity and fairness for all.
- Administer just court and correctional systems.

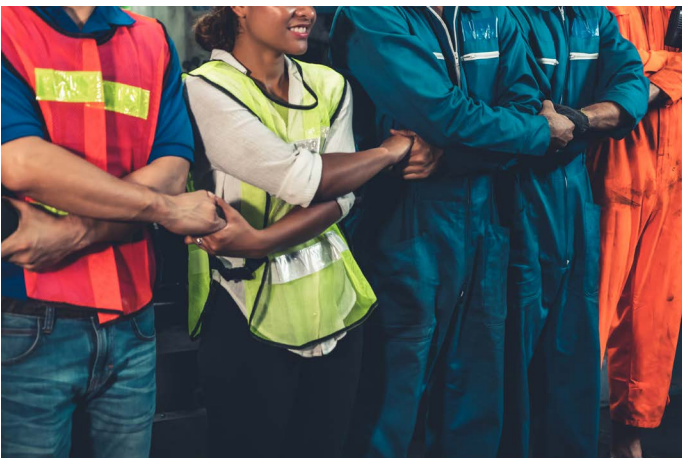
## Did You Know?

DOJ was founded in 1870 for the retention of expensive private attorneys following the amount of litigation involving the post-Civil War U.S.



## Our Mission

Foster, promote and develop the welfare of the wage earners, job seekers and retirees of the U.S.; improve working conditions; advance opportunities for profitable employment; and assure work-related benefits and rights.



## About Us

The U.S. Department of Labor (DOL) is the executive department of the federal government that assures safe working conditions, work-related rights and sufficient access to profitable employment for all workers. The department accomplishes its mission by administering and enforcing more than 180 federal laws and several thousand regulations related to occupational safety and health, wage standards, reemployment services and unemployment benefits.

As an organization with diverse functions, DOL carries out its mission through several offices and agencies. These internal organizations are organized into major program areas and headed by an assistant secretary or other official. Whether it be the Bureau of Labor Statistics, the Office of Workers' Compensation Programs or the Office of Disability Employment Policy, DOL works hard to protect and support more than 125 million workers across the U.S.

## By the Numbers

NISP Anniversary	FY 2023 Budget
<b>November 20, 1970</b>	<b>\$13.6 billion</b>

## Vision

Empowering all workers morning, noon and night.

## Strategic Goals

- Build opportunity and equity for all.
- Ensure safe jobs, essential protections and fair workplaces.
- Improve administration of and strengthen worker safety net programs.
- Produce gold-standard statistics and analyses.

## Did You Know?

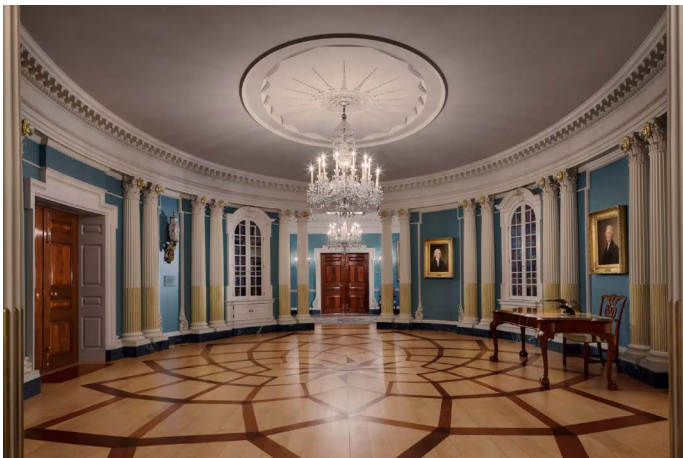
Before it was a federal holiday, Labor Day was recognized by labor activists and individual states. After municipal ordinances were passed in 1885 and 1886, a movement developed to secure state legislation. On June 28, 1894, Congress passed an act making the first Monday in September of each year a legal holiday.





## Our Mission

Protect and promote U.S. security, prosperity and democratic values and shape an international environment in which all Americans can thrive.



## About Us

The Department of State (DOS) is the lead U.S. foreign affairs agency within the executive branch and the lead institution conducting American diplomacy.

Led by the Secretary of State, DOS is the oldest and the U.S. government's most senior executive agency. The Secretary of State is the president's principal foreign policy advisor and implements the president's foreign policies worldwide through the department and its employees.

Aside from advising the president about international relations, DOS also administers various diplomatic missions, negotiates international treaties and represents the U.S. at the United Nations.

## Vision

On behalf of the American people, DOS promotes and demonstrates democratic values and advances a free, peaceful and prosperous world.

## By the Numbers

NISP Anniversary  
**June 5, 1961**

FY 2023 Budget  
**\$58.1 billion**

## Strategic Goals

- Renew U.S. leadership and mobilize coalitions to address the global challenges that have the greatest impact on Americans' security and well-being.
- Promote global prosperity and shape an international environment in which the U.S. can thrive.
- Strengthen democratic institutions, uphold universal values and promote human dignity.
- Revitalize the diplomatic and development workforce and institutions.
- Serve U.S. citizens around the world and facilitate secure international travel.

## Did You Know?

DOS administers the oldest U.S. civilian intelligence agency, the Bureau of Intelligence and Research. This intelligence agency provides analysis intended to advance U.S. diplomacy.



## Our Mission

Protect and manage the nation's natural resources and cultural heritage, provide scientific and other information about those resources and honor its trust responsibilities or special commitments to American Indians, Alaska Natives and affiliated island communities.



## About Us

The U.S. Department of the Interior (DOI) plays a central role in how the U.S. stewards its public lands, increases environmental protections, pursues environmental justice and honors our nation-to-nation relationship with tribes.

DOI manages roughly 75% of federal land – accounting for approximately one-fifth of the land in the U.S. Sometimes called the “department of everything else,” DOI supports its many varied responsibilities with a workforce of 70,000 employees and nearly 280,000 volunteers.

DOI comprises 10 agencies to include the National Park Service, the U.S. Fish and Wildlife Service, the Bureau of Land Management and the Bureau of Indian Affairs.

## Vision

Manage our land, water and resources for the benefit of all Americans, both today and tomorrow.

## By the Numbers

NISP Anniversary	FY 2023 Budget
<b>April 20, 1967</b>	<b>\$38.9 billion</b>

## Strategic Goals

- Promote well-being, equity and justice for tribes, American Indians, Alaska Natives, Native Hawaiians and their communities.
- Conserve, protect, manage and restore natural and cultural resources in the face of climate change and other stressors.
- Sustainably balance the use of resources while supporting communities and the economy.
- Serve and honor the public trust.

## Did You Know?

DOI had a wide range of unique responsibilities entrusted to it including the construction of the national capital's water system, the colonization of freed slaves in Haiti, exploration of western wilderness, oversight of the District of Columbia jail and more. Today, DOI has 280,000 volunteers helping them fulfill their mission.



## U.S. Department of Treasury

www.treasury.gov

1500 Pennsylvania Avenue, N.W.  
Washington, DC 20220

### Our Mission

Maintain a strong economy and create economic and job opportunities by promoting the conditions that enable economic growth and stability at home and abroad, strengthen national security by combating threats and protecting the integrity of the financial system and manage the U.S. government's finances and resources effectively.



### About Us

The U.S. Department of the Treasury (also known as Treasury) is responsible for maintaining a strong economy, promoting economic conditions that enable growth and stability, protecting the integrity of the financial system, combating global financial crime and corruption and managing the U.S. government's finances and resources effectively.

Some of the Treasury's basic functions include:

- Manage federal finances.
- Collect taxes, duties and monies due to the U.S.
- Pay all bills of the U.S.
- Print and mint currency and coinage.
- Manage government accounts and the public debt.
- Advise on domestic and international financial, monetary, economic, trade and tax policy.
- Investigate and prosecute tax evaders, counterfeiters and forgers.

### By the Numbers

NISP Anniversary  
**April 21, 1965**

FY 2023 Budget  
**\$14.2 billion**

### Strategic Goals

- Promote equitable economic growth and recovery.
- Enhance national security.
- Protect financial stability and resiliency.
- Combat climate change.
- Modernize treasury operations.

### Did You Know?

Alexander Hamilton took the oath of office as the first Secretary of the Treasury on Sept. 11, 1789. Hamilton had served as George Washington's aide-de-camp during the Revolution and was of great importance in the ratification of the Constitution.



## U.S. Department of Transportation

www.transportation.gov

1200 New Jersey Avenue, S.E.  
Washington, DC 20590

## Our Mission

Deliver the world's leading transportation system serving the American people and economy through the safe, efficient, sustainable and equitable movement of people and goods.



## About Us

The U.S. Department of Transportation (DOT) is responsible for ensuring that the U.S. has a safe, equitable, reliable and modern transportation system. DOT exists to serve the American public and is committed to continuously improving its practices and processes to better meet the nation's needs. With a workforce of over 58,000 people, DOT's system includes 3.9 million miles of public roads, 2 million miles of oil and natural gas pipes and networks consisting of 120,000 miles of major railroads, 250,000 plus miles of commercially navigable waterways and more than 5,000 public-use airports.

## Values

- Excellence.
- Trust.
- Fairness.
- Empathy.
- Imagination.

## By the Numbers

NISP Anniversary	FY 2023 Budget
<b>January 6, 1967</b>	<b>\$106.3 billion</b>

## Strategic Goals

- Make our transportation system safer for all people.
- Grow an inclusive and sustainable economy.
- Reduce inequities across our transportation systems and the communities they affect.
- Tackle the climate crisis by ensuring that transportation plays a central role in the solution.
- Design for the future.
- Strengthen our world-class organization.

## Did You Know?

The Federal Aviation Administration (FAA) is part of DOT. On average, FAA handles 45,000 flights per day.





## U.S. Department of Veteran Affairs

www.va.gov

810 Vermont Avenue, N.W.  
Washington, DC 20420

### Our Mission

Fulfill President Lincoln's promise to care for those who have served in the U.S. military and for their families, caregivers and survivors.



### About Us

The U.S. Department of Veteran Affairs (VA) is committed to serving veterans, their families, caregivers and survivors throughout their life journey. To do so, the VA's three administrations and 23 major staff offices deliver benefits, care and services to improve well-being, outcomes and memorialization services to honor veterans' sacrifice and contributions to the nation.

### Core Values

Integrity, Commitment, Advocacy, Respect and Excellence  
Taking the first letter of each word — Integrity, Commitment, Advocacy, Respect, Excellence — creates a powerful acronym "I CARE" that reminds each VA employee of the importance of their role in this department.

### Fundamental Principles

- Advocacy.
- Access.
- Outcomes.
- Excellence.

### By the Numbers

NISP Anniversary

**May 8, 2019**

FY 2023 Budget

**\$303.8 billion**

### Strategic Goals

- Consistently communicate with our customers and partners to assess and maximize performance, evaluate needs and build long-term relationships and trust.
- Deliver timely, accessible, high-quality benefits, care and services to meet the unique needs of veterans and all those we serve.
- Build and maintain trust with veterans, their families, caregivers and survivors – as well as our employees and partners – through proven stewardship, transparency and accountability.
- Strive toward excellence in all business operations – including governance, systems, data and management – to improve experiences, satisfaction rates, accountability and security for veterans.

### Did You Know?

According to the 2021 Census Bureau, there were 16.5 million veterans in the U.S.



## Our Mission

Protect human health and the environment.



## About Us

The U.S. Environment Protection Agency (EPA) develops and enforces regulations, gives grants, studies environmental issues, sponsors partnerships, teaches people about the environment and publishes information to ensure Americans can effectively participate in managing human health and environmental risks. Among other efforts, EPA accomplishes its mission by ensuring that:

- Americans have clean air, land and water.
- National efforts to reduce environmental risks are based on the best available scientific information.
- Federal laws protecting human health and the environment are administered and enforced fairly, effectively and as Congress intended.
- Environmental stewardship is integral to U.S. policies concerning natural resources, human health, economic growth, energy, transportation, agriculture, industry and international trade and these factors are similarly considered in establishing environmental policy.

## By the Numbers

NISP Anniversary  
**April 8, 1972**

FY 2023 Budget  
**\$10.1 billion**

## Strategic Goals

- Ensure scientific integrity and science-based decision making.
- Consider the health of children at all life stages and other vulnerable populations.
- Advance EPA's organizational excellence and workforce equity.
- Strengthen tribal, state and local partnerships and enhance engagement.

**Principles:** Follow the science, follow the law, be transparent, advance justice and equity.

## Did You Know?

Rachel Carson's book "Silent Spring," a critical look at pollution in the U.S., jump-started the environmental movement that eventually resulted in the creation of the EPA. Carson, a birdwatcher, discovered that heavy use of pesticides was killing off birds and making the forests "silent."



## Our Mission

Support the president as the Office of the Chief Security Office (OCSO) by ensuring the Executive Office of the President (EOP) has a trustworthy and safe workforce.



## About Us

OCSO oversees personnel security, physical security and defensive counterintelligence responsibilities to protect and safeguard EOP personnel and the complex.

The **Personnel Security Division** provides a variety of services to ensure the proper protection of EOP's resources including personnel and national security information through our security oversight and education operations.

The **Physical Security Division** is responsible for the prevention of unauthorized access, use, theft, damage and disclosure of classified national security information by implementing loss prevention activities and education awareness programs for EOP.

The **Defensive Counterintelligence Division** serves as a defensive counterintelligence capability within the Office of the Administration to ensure EOP personnel, facilities and operations are protected against espionage, intentional or inadvertent leaks of information.

## By the Numbers

NISP Anniversary	FY 2023 Budget
<b>April 28, 2015</b>	<b>\$879.0 million</b>

There are 17 organizations within EOP that provide the president with a broad range of support. These organizations range from economic to environmental to gender inclusion to security. Below is a partial listing of organizations:

- Domestic Policy Council.
- National Security Council.
- Office of the Intellectual Property Enforcement Coordinator.
- Office of Intergovernmental Affairs.
- Office of Science and Technology Policy.
- Office of the National Cyber Director.
- National Space Council.

## Did You Know?

To provide the president with the support that he or she needs to govern effectively, EOP was created in 1939 by President Franklin D. Roosevelt.



## Our Mission

Regulate interstate and international communications by radio, television, wire, satellite and cable and enforce America's communications law.



## About Us

The Federal Communications Commission (FCC) is charged with regulating interstate and international communications by radio, television, wire, satellite and cable in all 50 states, the District of Columbia and all U.S. territories. The FCC also regulates telecommunications, advanced communication services and video programming for people with disabilities, as set forth in various sections of the Communications Act.

The FCC is an independent U.S. government agency overseen by Congress. It is directed by five commissioners appointed by the president and confirmed by the U.S. Senate for five-year terms, except when the unexpired term of a previous commissioner is filled.

## By the Numbers

NISP Anniversary	FY 2023 Budget
<b>June 29, 2005</b>	<b>\$390.2 million</b>

## Strategic Goals

- Pursue a "100 percent" broadband policy.
- Promote diversity, equity, inclusion and accessibility.
- Empower consumers.
- Enhance public safety and national security.
- Advance America's global competitiveness.
- Foster operational excellence.

## Did You Know?

The FCC created a \$7.1 billion Emergency Connectivity Fund that will enable eligible schools and libraries to purchase equipment and advanced telecommunications and information services for use by students, school staff and library patrons at locations other than a school or library.





## Our Mission

Foster the stability, integrity and efficiency of the nation's monetary, financial and payments systems to promote optimal economic performance.



## About Us

The Federal Reserve System is the central bank of the US. To promote the effective operation of the U.S. economy, the Federal Reserve:

- Conducts the nation's monetary policy.
- Promotes the stability and seeks to minimize and contain risks to the financial system through active monitoring and engagement in the U.S. and abroad.
- Promotes the safety and soundness of individual financial institutions and monitors their impact on the financial system as a whole.
- Fosters payment and settlement system safety and efficiency through services to the banking industry and the U.S. government that facilitates U.S.-dollar transactions and payments.
- Promotes consumer protection and community development.

## By the Numbers

NISP Anniversary	FY 2023 Budget
<b>December 3, 1980</b>	<b>\$5.6 million</b>

## Values

- Public interest.
- Integrity.
- Excellence.
- Efficiency and effectiveness.
- Independence of views.

## Did You Know?

The Federal Reserve was created in response to a series of historical financial panic events – particularly the panic of 1907. This panic was also known as the Knickerbocker Crisis which is named after Knickerbocker Trust Company that was once one of the largest banks in the U.S.



## Our Mission

Deliver the best customer experience and value in real estate acquisition and technology services to the government and the American people.



## About Us

The U.S. General Services Administration (GSA) provides workplaces by constructing, managing and preserving government buildings and by leasing and managing commercial real estate. GSA's acquisition solutions offer private sector professional services, equipment, supplies and IT to government organizations and the military. GSA also promotes management best practices and efficient government operations through the development of government-wide policies.

## Strategic Goals

- **Real Estate Solutions** – financially and environmentally sustainable, accessible and responsive workspace solutions that enable a productive federal workforce.
- **Acquisition** – a modern, accessible and streamlined acquisition ecosystem and a robust marketplace connecting buyers to the suppliers and businesses that meet their mission needs.

## By the Numbers

NISP Anniversary      FY 2023 Budget  
**February 6, 1961**      **\$10.0 billion**

- **Digital Government** – a digital government that delivers for the public through trusted, accessible and user-centered technologies.
- **Government Operations** – a government that capitalizes on interagency collaboration and shared services to make informed management decisions and improve operations, delivering value for the American people.

## Did You Know?

In 1960, GSA created the Federal Telecommunications System, a government-wide intercity telephone system. Then, in 1984, GSA introduced the federal government to the use of charge cards. Today, the GSA SmartPay program has more than 3 million cardholders.



## Our Mission

Support Congress in meeting its constitutional responsibilities and help improve the performance and ensure the accountability of the federal government. This includes continually providing Congress with timely information that is objective, fact-based, nonpartisan, nonideological and balanced.



## About Us

The U.S. Government Accountability Office (GAO), often called the "congressional watchdog," is an independent, non-partisan agency that works for Congress. GAO examines how taxpayer dollars are spent and provides Congress and federal agencies with objective, non-partisan, fact-based information to help the government save money and work more efficiently.

GAO's work is done at the request of congressional committees or subcommittees or is statutorily required by public laws or committee reports, per GAO's Congressional Protocols.

## Values

- Accountability.
- Integrity.
- Reliability.

## By the Numbers

NISP Anniversary  
**June 27, 1995**

FY 2023 Budget  
**\$790.0 million**

## Strategic Goals

- Ensure the well-being and financial security of Americans.
- Identify and address national security threats and challenges.
- Transform the federal government.
- Maximize GAO's value as a leading practices federal agency.

## Did You Know?

The Budget and Accounting Act created GAO in 1921 when Congress realized the need to control growing government expenditures and debt after World War I.

## Our Mission

Reduce poverty through economic growth.



## About Us

The Millennium Challenge Corporation (MCC) is an innovative and independent U.S. development agency that is helping lead the fight against global poverty. Created by the U.S. Congress in January 2004 with strong bipartisan support, MCC provides time-limited grants promoting economic growth, reducing poverty and strengthening institutions. These investments not only support stability and prosperity in partner countries but also enhance America's interests.

It is anticipated that MCC's food security investments will result in:

- 504,003 acres under new or improved irrigation.
- 405,000 farmers trained.
- \$87 million of agricultural or rural loans disbursed.
- 4,223 commercial and civic enterprises assisted.
- 323,203 households, commercial and other legal entities with formalized land rights.
- 1,885 plus miles of rural roads completed.

## By the Numbers

NISP Anniversary	FY 2023 Budget
<b>March 14, 2015</b>	<b>\$930.0 million</b>

## Values

- Embrace collaboration.
- Always learn.
- Practice excellence.
- Be accountable.
- Respect individuals and ideas.

## Did You Know?

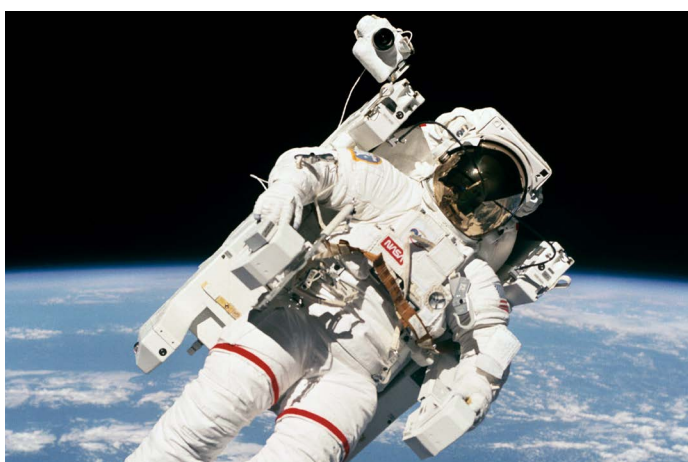
MCC has invested more than \$5 billion to strengthen agricultural and rural economies in poor countries and to address the many sources of food insecurity.





## Our Mission

Explore the unknown in air and space, innovate for the benefit of humanity and inspire the world through discovery.



## About Us

The National Aeronautics and Space Administration (NASA) is America's civil space program and the global leader in space exploration. The agency has a diverse workforce of just under 18,000 civil servants and works with many more U.S. contractors, academia and international and commercial partners to explore, discover and expand knowledge for the benefit of humanity. At its 20 centers and facilities across the country – and the only national laboratory in space – NASA studies Earth, including its climate, our sun and our solar system and beyond.

## Vision

Exploring the secrets of the universe for the benefit of all.

## By the Numbers

NISP Anniversary  
**June 5, 1959**

FY 2023 Budget  
**\$25.4 billion**

## Strategic Goals

- Expand human knowledge through new scientific discoveries.
- Extend human presence to the moon and on towards Mars for sustainable long-term exploration, development and utilization.
- Catalyze economic growth and drive innovation to address national challenges.
- Enhance capabilities and operations to catalyze current and future mission success.

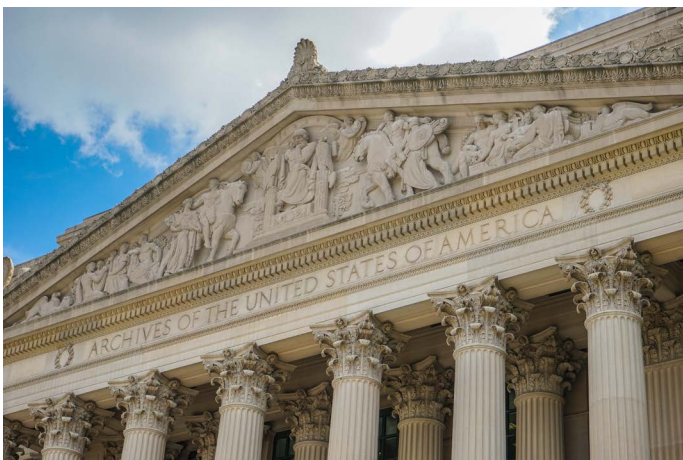
## Did You Know?

NASA's Gemini program defined and tested the skills NASA would need to go to the moon in the 1960s and 1970s. Gemini had four main goals: to test an astronaut's ability to fly long-duration missions (up to two weeks in space), to understand how spacecraft could rendezvous and dock in orbit around the Earth and the Moon, to perfect re-entry and landing methods and to further understand the effects of longer space flights on astronauts.



## Our Mission

Strengthen democracy and provide equitable access to government records by allowing all Americans of all backgrounds to claim their rights of citizenship, hold their government accountable and understand their history so they can participate more effectively in their government.



## About Us

The U.S. National Archives and Records Administration (NARA) provides guidance to help agencies understand and comply with applicable regulations, executive orders and the law to support our records management, access and information security goals. NARA also provides guidance to help the public understand how they may access federal information, request our service and comment on our policies.

**Controlled Unclassified Information:** As the federal government's Executive Agent for Controlled Unclassified Information (CUI), NARA – through its Information Security Oversight Office – oversees the federal government-wide CUI program.

## Vision

NARA will lead the archival and information professions to ensure archives thrive in a digital world.

## By the Numbers

NISP Anniversary	FY 2023 Budget
<b>March 8, 2013</b>	<b>\$420.2 million</b>

## Values

- **Collaborate** – Create an open, inclusive work environment that is built on respect, communication, integrity and collaborative teamwork.
- **Innovate** – Encourage creativity and invest in innovation to build our future.
- **Learn** – Pursue excellence through continuous learning and become smarter all the time about what we know and what we do in service to others.
- **Act with Integrity** – Build trust by acting with honesty, fairness and transparency.
- **Advance Diversity** – Model diversity, inclusion, equity and accessibility throughout the agency and expand participation by staff and customers of all backgrounds in NARA programs and decision-making.

## Did You Know?

NARA has been compiling photographs of staff at work, records storage conditions, building construction, personnel activities and much more since their establishment in 1934.



## Our Mission

Protect the system of cooperative credit and its member-owners through effective chartering, supervision, regulation and insurance.



## About Us

Created by the U.S. Congress in 1970, the National Credit Union Administration (NCUA) is an independent federal agency that insures deposits at federally insured credit unions, protects the members who own credit unions and charters and regulates federal credit unions. NCUA also plays a role in helping to ensure broader financial stability as a member of the Federal Financial Institutions Examination Council.

## Our Vision

Strengthen communities and protect consumers by ensuring equitable financial inclusion through a robust, safe, sound and evolving credit union system.

## By the Numbers

NISP Anniversary

**July 7, 2021**

FY 2022 Budget

**\$320.1 million**

## Values

- **Integrity** – Adhere to the highest ethical and professional standards.
- **Accountability** – Accept responsibilities and meet commitments.
- **Transparency** – Be open, direct and frequent in communications.
- **Inclusion** – Foster a workplace culture that values diverse experience and perspectives.
- **Proficiency** – Deploy a workforce with a high degree of skill, competence and expertise to maximize performance.

## Did You Know?

June 26, 1934 - President Franklin Delano Roosevelt signs the Federal Credit Union Act into law. The newly created Federal Credit Union Division is placed in the Farm Credit Administration, the agency responsible for addressing the financial problems facing rural America.



## Our Mission

Promote the progress of science by investing in research to expand knowledge in science, engineering and education. The National Science Foundation (NSF) also invests in action that increases the capacity of the U.S. to conduct and exploit such research.



## About Us

NSF's investments in discovery and innovation provide the basis for new technologies and creates a wealth of broader impacts for the U.S. investments in projects, people and infrastructure which have led to discoveries that have stimulated economic growth, improved the quality of life for many Americans and deepened the understanding of the universe around us. NSF fosters curiosity-driven, exploratory, use-inspired and solutions-focused research that transforms our lives.

## Vision

A nation that leads the world in science and engineering research and innovation, to the benefit of all, without barriers to participation.

## By the Numbers

NISP Anniversary	FY 2023 Budget
<b>January 21, 1963</b>	<b>\$9.9 billion</b>

## Strategic Goals

The core of the NSF's strategic plan is built around four themes:

- **Empower** – Empower STEM talent to fully participate in science and engineering.
- **Discover** – Create new knowledge about our universe, the world, and ourselves.
- **Impact** – Benefit society by translating knowledge into solutions.
- **Excel** – Excel at the NSF operations and management.

## Did You Know?

NSF has funded more than 253 Nobel Prize winners and funded more than 2,000 institutions.





# U.S. Nuclear Regulatory Commission

www.nrc.gov

11555 Rockville Pike  
Rockville, MD 20852

## Our Mission

License and regulate the nation's civilian use of radioactive materials to provide reasonable assurance of adequate protection of public health and safety and to promote the common defense and security and to protect the environment.



## About Us

The U.S. Nuclear Regulatory Commission (NRC) was created as an independent agency by Congress in 1974 to ensure the safe use of radioactive materials for beneficial civilian purposes while protecting people and the environment. The NRC regulates commercial nuclear power plants and other uses of nuclear materials, such as in nuclear medicine, through licensing, inspection and enforcement of its requirements. NRC is designated as one of five cognizant security agencies and has specific responsibilities within the NISP.

NRC's regulatory mission covers three main areas:

- **Reactors** – Commercial reactors for generating electric power and research and test reactors used for research, testing and training.
- **Materials** – Uses of nuclear materials in medical, industrial and academic settings and facilities that produce nuclear fuel.
- **Waste** – Transportation, storage and disposal of nuclear materials and waste and decommissioning of nuclear facilities from service.

## By the Numbers

NISP Anniversary	FY 2023 Budget
<b>August 26, 1974</b>	<b>\$927.2 million</b>

## Vision

Demonstrate the principles of good regulation (independence, openness, efficiency, clarity, and reliability) in performing our mission.

## Strategic Goals

- Ensure the safe and secure use of radioactive materials.
- Continue to foster a healthy organization.
- Inspire stakeholder confidence in the NRC.

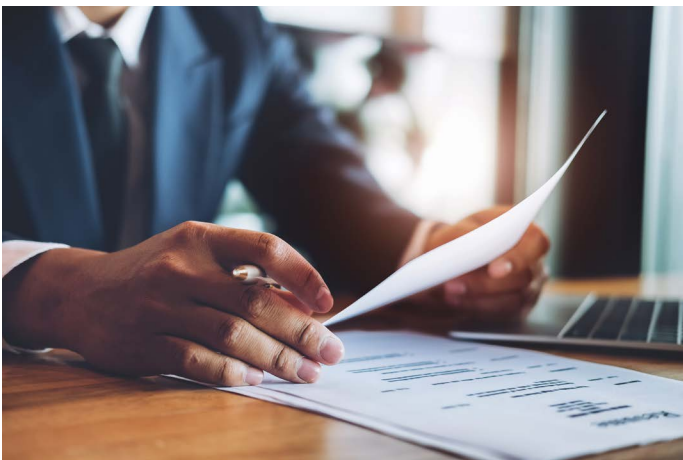
## Did You Know?

The NRC has a special unit called the nuclear incident response team, which is trained to respond to any radiological emergency in the United States or abroad.



## Our Mission

Champion talent for the federal government and lead federal agencies in workforce policies, programs and benefits in service to the American people.



## About Us

The U.S. Office of Personnel Management (OPM) serves as the chief human resources agency and personnel policy manager for the federal government. OPM works in several broad categories to lead and serve the federal government in enterprise human resource management by delivering policies and services to achieve a trusted effective civilian workforce. These categories include human capital management leadership, benefits and personnel vetting.

## Our Vision

- Create a new vision of work together.
- Position the federal government as a model employer for past and present employees.
- Build a rewarding culture that empowers the workforce to solve some of our nation's toughest challenges.

## By the Numbers

NISP Anniversary

FY 2023 Budget

February 21, 2012 \$422.0 million

## Strategic Goals

- Position the federal government as a model employer, improving the government-wide satisfaction index score by four points.
- Transform OPM's organizational capacity and capability to better serve as the leader in federal human capital management.
- Create a human-centered customer experience by putting the needs of OPM's customers at the center of OPM's workforce services, policy, and oversight.
- Provide innovative and data-driven solutions to enable agencies to meet their missions, increasing the percentage of users throughout government who agree that OPM offered innovative solutions while providing service or guidance.

## Did You Know?

The U.S. Office of Government Ethics was formerly a part of OPM before being established as its own agency in 1989.



## Our Mission

Provide advice and conduct oversight to ensure that efforts by the executive branch to protect the nation from terrorism are appropriately balanced with the need to protect privacy and civil liberties.



## About Us

The Privacy and Civil Liberties Board (PCLOB) is an independent agency within the executive branch established by the 9/11 Commission Act of 2007. The bipartisan, five-member board (referred to as the Board) is appointed by the president and confirmed by the Senate. The Board ensures that the federal government's efforts to prevent terrorism are balanced with the need to protect privacy and civil liberties.

## Values

- **Integrity** – As an agency whose power lies in its persuasiveness, the Board regards the preservation of its integrity and credibility as paramount.
- **Transparency** – The Board aims to foster understanding of the impact of the executive branch's efforts to protect the nation from terrorism on privacy and civil liberties and helps to inform debate about their proper scope.
- **Rigor** – The Board strives for the highest standard of equality in its analysis.

## By the Numbers

NISP Anniversary      FY 2023 Budget  
**October 24, 2017      \$12.3 million**

## Strategic Goals

- Conduct effective oversight of executive branch authorities, policies and activities related to efforts to protect the nation against terrorism to ensure appropriate protection of privacy and civil liberties.
- Provide effective and timely advice to ensure that liberty concerns are appropriately considered in the development and implementation of laws, regulations and policies related to efforts to protect the nation against terrorism.
- Strengthen the Board's capabilities and knowledge regarding advanced and emerging technologies, their potential impacts on, and potential to, safeguard privacy and civil liberties and their potential uses to perform oversight.

## Did You Know?

The Board that would eventually become PCLOB was initially created in 2004 as part of the Intelligence Reform and Terrorism Prevention Act of 2004. This act also led to the creation of the Director of National Intelligence position.



## Our Mission

Help Americans start, grow and build resilient businesses.



## About Us

America's more than 32 million small business owners are the engine of job creation and economic growth in this country, supporting more than 60 million jobs. The U.S Small Business Administration (SBA) was created to preserve free competitive enterprise and to maintain and strengthen the overall economy of our nation.

The president's management agenda sets forth three priorities:

- Strengthen and empower the federal workforce.
- Deliver excellent, equitable and secure federal services and customer experience.
- Manage the business of government to build back better.

## By the Numbers

NISP Anniversary	FY 2023 Budget
<b>November 7, 1962</b>	<b>\$1.2 billion</b>

## National Security

In March 2023, SBA and DOD announced a joint initiative to support the strategy to strengthen America's leadership in global innovation and national security. The agreement established a partnership between DOD's Office of Strategic Capital and SBA's Office of Investment and Innovation on the Small Business Investment Company Critical Technologies Initiative. This public-private investment partnership is designed to accelerate and scale private investment and DOD support for innovative technologies critical to U.S. national security.

## Did You Know?

There are 33,185,550 small businesses in the U.S.

Small businesses comprise:

- 99.9% of all firms.
- 99.7% of firms with paid employees.
- 97.3% of exporters (264,366 businesses).
- 46.4% of private sector employees (61.7 million workers).





## Our Mission

Ensure equity and accessibility in delivering Social Security services by improving the customer experience and addressing systemic barriers to participation in our programs.



## About Us

The Social Security Administration (SSA) provides financial protection for our nation's people, supporting Americans throughout all of life's journeys.

SSA administers retirement, disability, survivor and family benefits and enrolls individuals in Medicare. They also provide Social Security numbers, which are unique identifiers needed to work, handle financial transactions and determine eligibility for certain government services.

## Programs

SSA administers three programs under the Social Security Act, as amended:

- **Old-Age and Survivors Insurance** provides monthly retirement and survivors benefits to qualified workers and their family members.

## By the Numbers

NISP Anniversary  
**April 28, 2015**

FY 2023 Budget  
**\$14.1 billion**

- **Disability Insurance** provides monthly benefits for workers who become disabled and their families.
- **Supplemental Security Income** provides monthly financial support to aged, blind and disabled adults and children who have limited income and resources.

## Vision

Provide income security for the diverse population we serve.

## Strategic Goals

- Optimize the experience of SSA customers.
- Build an inclusive, engaged, and empowered workforce.
- Ensure stewardship of SSA programs.

## Did You Know?

70.6 million people received benefits from programs administered by SSA in 2022.



## Our Mission

Promote and demonstrate democratic values abroad and advance a free, peaceful and prosperous world.



## About Us

President John F. Kennedy created the U.S. Agency for International Development (USAID) by executive order in 1961 to lead the U.S. government's international development and humanitarian efforts. USAID now accounts for a majority of all U.S. foreign aid assistance. USAID leads the government's international development and disaster assistance through partnerships and investments that saves lives, reduces poverty, strengthens democratic governance and helps people emerge from humanitarian crises and progress beyond assistance.

Among others, their missions manage government programs supporting disaster relief, poverty reduction and socioeconomic development.

The Overseas Private Investment Corporation (OPIC), the U.S. government's former development finance institution, merged with USAID in 2019.

## By the Numbers

NISP Anniversary  
**April 2, 1996**

FY 2023 Budget  
**\$49.7 billion**

## Strategic Goals

- Renew U.S. leadership and mobilize coalitions to address the global challenges that have the greatest impact on Americans' security and well-being.
- Promote global prosperity and shape an international environment in which the U.S. can thrive.
- Strengthen democratic institutions, uphold universal values and promote human dignity.
- Revitalize the diplomatic and development workforce and institutions.
- Serve U.S. citizens around the world and facilitate secure international travel.

## Did You Know?

USAID staff works in more than 100 countries around the world with the same overarching goals that President Kennedy outlined 50 years ago – furthering America's foreign policy interests in expanding democracy and free markets while also extending a helping hand to people struggling to make a better life.



## Our Mission

Investigate and make determinations in proceedings involving imports claimed to injure a domestic industry or violate U.S. intellectual property rights. Additionally, provide independent analysis and information on tariffs, trade and competitiveness and maintain the U.S. tariff schedule.



## About Us

The U.S. International Trade Commission (USITC) is an independent, nonpartisan, quasi-judicial federal agency that fulfills a range of trade-related mandates. They provide high-quality, leading-edge analysis of international trade issues to the president and the Congress. The USITC is a highly regarded forum for the adjudication of intellectual property and trade disputes.

The USITC investigates and makes determinations in proceedings involving imports claimed to injure a domestic industry. They also maintain the U.S.' harmonized tariff schedule.

The USITC is headed by six commissioners. They are nominated by the president and confirmed by the U.S. Senate.

## By the Numbers

NISP Anniversary      FY 2023 Budget  
**August 31, 1989**      **\$122.4 million**

## Strategic Goals

USITC's 2022 to 2026 strategic goals are:

- **Investigate** – Conduct reliable and thorough Investigations.
- **Inform** – Develop sound and informed analyses and determinations.
- **Perform** – Execute and advance organizational excellence.

## Did You Know?

The USITC has the highest response rate among government agencies with more than 100 employees on the Federal Employee Viewpoint Survey (89%).



## Our Mission

Serve all areas of our nation and provide trusted, safe and secure communications and services between our government and the American people, businesses and their customers and the American people with each other.



## About Us

The U.S. Postal Service (USPS) is the only delivery service that reaches every address in the nation: 160 million residences, businesses and post office boxes. USPS receives no tax dollars for operating expenses and relies on the sale of postage, products and services to fund its operations.

## Vision

Our vision is to realize three central and complementary goals: service, excellence and financial sustainability.

## Delivering for America

More than \$40 billion in capital investments over the next ten years:

- \$20 billion towards our mail and package processing network, including USPS facility space upgrades and procurement of new processing equipment.

## By the Numbers

NISP Anniversary	FY 2022 Budget
<b>March 24, 2016</b>	<b>\$79.7 billion</b>

- \$19 billion towards our retail and delivery network, including upgrades to retail lobby spaces and acquisition of a Next Generation Delivery Vehicle fleet.
- \$2 billion in technology upgrades, including upgrades to major IT systems.

## Strategic Goals

- Deliver world-class customer experiences.
- Equip, connect, engage, and empower employees to best serve the USPS customers.
- Innovate faster to deliver value.
- Invest in our future platforms.
- Support the legislative and regulatory changes to enable this vision.

## Did You Know?

The Breast Cancer Research semi-postal stamp has raised nearly \$95 million for breast cancer research since 1998. More than 1.1 billion stamps have been sold.





## Our Mission

Help companies create U.S. jobs through the export of U.S. goods and services for priority infrastructure projects in emerging economies.



## About Us

The U.S. Trade and Development Agency (USTDA) advances economic development in developing nations by funding feasibility studies, technical assistance and pilot projects that integrate U.S. private sector innovation into infrastructure projects at the critical early stages. Linking U.S. businesses to export opportunities helps to develop sustainable infrastructure and foster economic growth. The agency also connects overseas project sponsors with U.S. partners through its reverse trade missions, industry conferences and expert workshops. USTDA now generates an average of \$136 in U.S. exports for every dollar it programs.

## By the Numbers

NISP Anniversary	FY 2023 Budget
<b>February 11, 2022</b>	<b>\$87.0 million</b>

## Strategic Goals

- Support U.S. jobs by supporting exports of American goods and services for priority infrastructure projects in emerging economies.
- Foster opportunities for U.S. small businesses through significant involvement in USTDA's programs.
- Support the engagement of the U.S. private sector in climate action in emerging economies.

## Did You Know?

Since its inception, USTDA has supported more than \$115 billion in U.S. exports to infrastructure projects in emerging economies, helping companies create good-paying jobs across the U.S., including small businesses in more than 370 communities.





## Our Mission

Develop and coordinate U.S. international trade, commodity, and direct investment policy and oversee negotiations with other countries.



## About Us

The Office of the U.S. Trade Representative (USTR) negotiates directly with foreign governments to create trade agreements and resolve disputes and to participate in global trade policy organizations. USTR also meets with governments, business groups, legislators and public interest groups to gather input on trade issues and to discuss the president's trade policy positions. The head of USTR is the U.S. Trade Representative, a cabinet member who serves as the president's principal trade advisor, negotiator and spokesperson on trade issues.

USTR provides trade policy leadership and negotiating expertise in its major areas of responsibility, including:

- Bilateral, regional and multilateral trade and investment issues.
- Expansion of market access for American goods and services.
- International commodity agreements.
- Negotiations affecting U.S. import policies.

## By the Numbers

NISP Anniversary	FY 2023 Budget
<b>November 26, 1988</b>	<b>\$76.0 million</b>

## Strategic Goals

- Open foreign markets and combat unfair trade.
- Fully enforce U.S. trade laws, monitor compliance with agreements and use all available tools to hold other countries accountable.
- Develop and implement innovative policies to advance the president's trade agenda.
- Develop equitable trade policy through inclusive processes.
- Effectively communicate the president's trade agenda.
- Achieve organizational excellence as a model employer.

## Did You Know?

The Winder Building (USTR's headquarters) was Washington's first skyscraper when it opened in 1848. Originally designed as office space for the U.S. Army and Navy, the building has housed a variety of government tenants over the years.

# Abbreviations, Acronyms and Initialisms

CISA	Cybersecurity and Infrastructure Security Agency
CISO	Cognizant Security Officer
CUI	Controlled Unclassified Information
DARPA	Defense Advanced Research Projects Agency
DCSA	Defense Counterintelligence and Security Agency
DC3	Department of Defense Cyber Crime Center
DHS	Department of Homeland Security
DIB	Defense Industrial Base
DLA	Defense Logistics Agency
DOC	Department of Commerce
DOD	Department of Defense
DOI	Department of the Interior
DOJ	Department of Justice
DOL	Department of Labor
DOS	Department of State
DOT	Department of Transportation
ED	Department of Education
EOP	Executive Office of the President
EPA	Environmental Protection Agency
FAA	Federal Aviation Administration
FCC	Federal Communication Commission
FY	Fiscal Year
GAO	Government Accountability Office
GSA	General Services Administration
HHS	Department of Health and Human Services
HUD	Department of Housing and Urban Development

IS	Industrial Security
ISOD	Information Security Oversight Office
MCC	Millennium Challenge Corporation
NARA	National Archives and Records Administration
NASA	National Aeronautics and Space Administration
NCCS	NISP Contract Classification System
NCUA	National Credit Union Administration
NISP	National Industrial Security Program
NISPOM	National Industrial Security Program Operating Manual
NRA	Nuclear Regulatory Commission
NSF	National Science Foundation
OCSO	Office of the Chief Security Office
OPM	Office of Personnel Management
PCLOB	Privacy and Civil Liberties Board
SBA	Small Business Administration
SCIF	Sensitive Compartmented Information Facility
SSA	Social Security Administration
Treasury	Department of Treasury
USAID	U.S. Agency for International Development
USDA	U.S. Department of Agriculture
USITC	U.S. International Trade Commission
USPS	U.S. Postal Service
USTDA	U.S. Trade and Development Agency
USTR	U.S. Trade Representative
VA	Department of Veterans Affairs



DEFENSE COUNTERINTELLIGENCE  
AND SECURITY AGENCY

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